Building a bankable BESS investment case

ESS presentation

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Timera Energy

Timera offers expertise on value & risk in energy markets

Specialist energy consultancy

Focus on LNG and European gas & power assets

Extensive industry expertise

Practical knowledge from senior industry roles

Pragmatic commercial focus

Investment, value monetisation & market analysis

Strong client base

leading energy companies (producers, utilities, funds)

Leading industry blog

30,000+ regular readers, publications, conferences

Our clients include



'New frontier' markets

'Emerging' markets

Policy tailwinds & strong investment momentum are driving scaling of BESS capacity across key European markets

BESS investment: state of play

Country	Opportunities	Challenges	Ranking
GB	Large wind growth & thermal closures	Strong BESS development pipeline	
DE	Strong RES penetration & thermal closures	Grid connection / access constraints	
IT	Downside protection: 15 yr MACSE & CM contracts	Merchant price signals less sharp vs NW Europe	
NL	Strong merchant revenue stack & RES growth	Higher grid fees; ancillary saturation risk	
BE	Strong merchant revenue stack & RES growth	Ancillary saturation risk	
PL	Attractive capacity market & BESS price signals	Policy & regulatory risks	
ES	Solar growth & thermal closures	Requirement for CM & ancillary revenue reform	

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3 structural drivers supporting BESS investment

- 1. RES penetration
- 2. Thermal closures (coal, CCGTs, nukes)
- 3. Demand growth (e.g. electrification, AI)



Thermal closures outpace renewables e.g. German power market

German RES output intraday swing distributions (GW)



Source: Timera Energy

Gas prices & RES swings driving BESS revenue capture

BESS revenues rising into 2025... supported by from rising gas prices & increasing RES penetration swings

Source: Timera Energy, ICE, Nordpool



Gas price (NBP) against 1hr DA spreads (GB market)

Cumulative negative price hours (German market)



Source: Timera Energy, EPEX

Revenue recovery: GB vs DE

BESS revenue stacks recovering after very weak Q1 2024.. helped by gas price recovery & RES output growth

Source: Timera Energy



GB 2hr BESS achieved revenue backtest

DE 2hr BESS achieved revenue backtest



Source: Timera Energy

Modelling to support bankable analysis

Valuing BESS without stochastic market & asset modelling is like flying a plane without radar...

Step 1: Gas market model Step 2. Power market model Explicitly model gas prices as a key Stochastic scenario modelling of power driver of price spreads & volatility power market evolution & key gas price price levels, captured by BESS drivers (e.g. wind, solar, load) curves & shape & LNG supply and demand curves Power price duration curve volatilitv volatility 30 600 25 500 20 400 Price 15 4/MMh 300 10 200 2025 5 100 2034 0 300 400 500 600 700 60% 100% Volume P10-P90 Mear

Step 3. BESS asset model

Stochastic BESS dispatch optimisation modelling to generate revenue stack distributions



Overview of key commercial structures

Offtake market is maturing quickly... with 4 main commercial structures targeting different risk / return profiles

Route to market structures

Low	RTM Structure	Description	300
Risk & return	Toll	 Fixed fee for offtake. Operational restrictions on cycling, minimum availability guarantee. 	250 Note, index structur pay off diagrams, g underlying and pay
	Floor + margin share	 Revenue sharing with guaranteed minimum. Typically offered by balance sheet backed offtaker (e.g. Statkraft, Engie, Vattenfall). 	200 002 v €/kM/}ear
	Indexed / benchmarked offtake	 Revenue sharing based on pre-defined benchmark formula with pre-defined price index. 	100 50
	Margin sharing	 Revenue sharing based on asset returns. Offered by 3rd party optimiser w / w.o. own portfolio. 	0 20 40 60 80 —Toll: 100 €/kW —

RTM structure payoff



Source: Timera Energy

High

5 key challenges building a bankable investment case

Challenges	Comment
1. Robust revenue stack	Built on sustainable capture of energy arbitrage revenues (intraday & balancing returns key).
2. Risk management & appetite	Stochastically quantified revenue distribution downside + tailored risk management structures.
3. Route to market	Competitive & well-structured offtake considering risk management (or capable in-house optimisation).
4. Market & policy tailwinds / risks	
5. Competitive advantage	Clearly defined advantage vs competitors e.g. commercial team, location, route to market, cost.

Timera services

What does Timera do?

BESS consulting advice

- BESS revenue analysis (e.g. GB, DE, FR, NL, BE, IT, ES)
- Market & price analysis
- Transaction support & DD
- Investment targeting
- Offtake structuring & trading performance benchmarking

Battery subscription services (GB, DE, IT)

- BESS investment tool updated (Qtrly)
- GB BESS Report (Bi-annual)
- Bespoke workshop (Bi-annual)

Find out more: Steven Coppack, Power Director <u>steven.coppack@timera-energy.com</u>

or come & see us at Stand 49



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