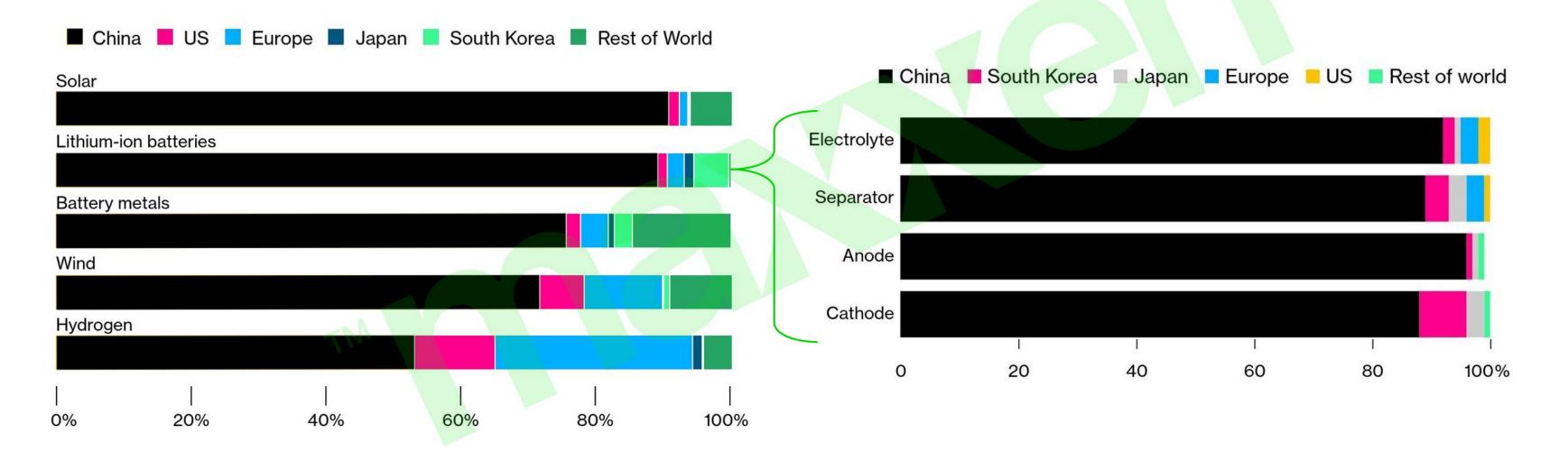


OUR REALITY IN EUROPE...



Global cleantech production capacity

Battery component production capacity

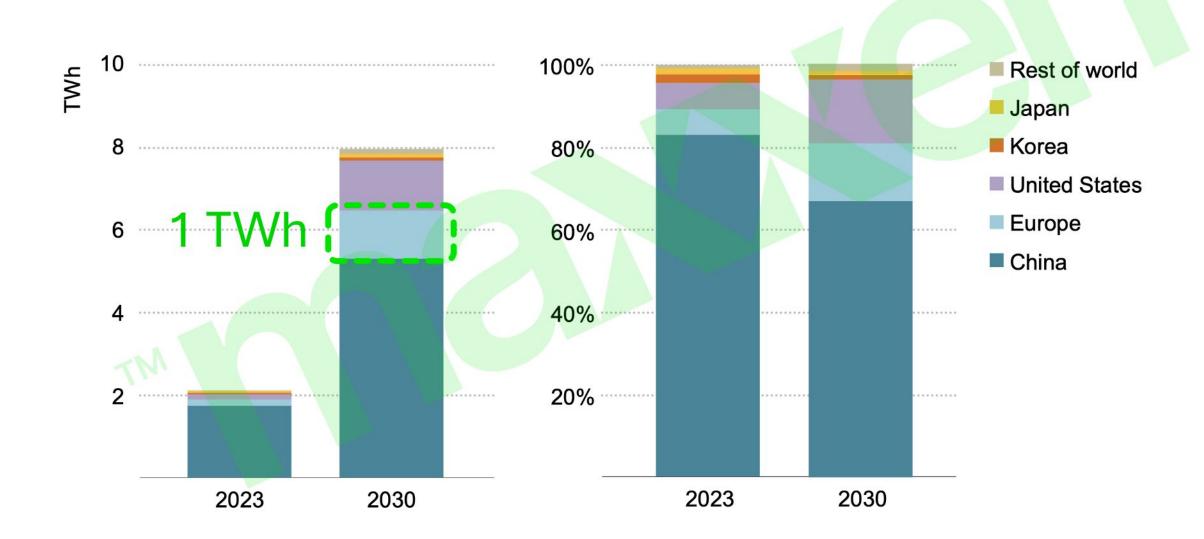


Source: Bloomberg

MANY PLANS...



Battery assembly production capacity



Source: IEA

MANY PLANS...



FRANCE

1 ACC, 13 GWh, (+27 GWh)

2 AESC/Renault, (+30 GWh)

3 Verkor/Renault, (+50 GWh)

4 Prologium, (+48 GWh)

5 Tiamat, (+5 GWh)

GERMANY

6 ACC, (+40 GWh)**

7 CATL, 14 GWh, (+10 GWh)

8 Leclanche, 4.5 GWh

9 Northvolt Drei, (+60 GWh)

10 SVOLT, (+24 GWh)**

11 SVOLT, (+16 GWh)**

12 Tesla, 50 GWh, (+50 GWh)

13 PowerCo, (+20 GWh)

14 Cellforce Group, (+20 GWh)

15 Customcells, (+unknown GWh)

16 EAS, 0.5 GWh

ITALY

17 ACC, (+40 GWh)**

18 ITALVOLT, (+45 GWh)**

19 FAAM, 0.35 GWh, (+8 GWh)

PORTUGAL

20 CALB, (+45 GWh)

NETHERLANDS

21 Eurocell, (+1 GWh)**

SWEDEN

22 Northvolt, 16 GWh, (+44

23 NOVO (Volvo), (+50 GWh)*

HUNGARY

24 CATL, 100 GWh

25 EVE Energy, (+28 GWh)

26 Samsung SDI, 40 GWh, (+10

27 SK, 18 GWh, (+29.3 GWh)

28 Sunwoda, (+unknown GWh)

NORWAY

29 Elinor, (+40 GWh)

30 FREYR, (+29 GWh)**

31 Morrow, unknown GWh (+42 GWh)

32 Beyonder, (+10 GWh)

FINLAND

33 Finnish Minerals, (+60 GWh)

SPAIN

34 Envision AESC, (+50 GWh)

35 PowerCo, (+60 GWh)

36 Basquevolt, unknown GWh (+10 GWh)

37 CATL/Stellantis, (+50 GWh)

U.K.

38 Envision AESC, 2 GWh, (+33 GWh)

39 Agratas/Tata, (+40 GWh)

40 Nanotech Energy, (+unknown

41 Eve Energy, (+60 GWh)

SLOVAKIA

42 Gotion Inobat, 20 GWh, (+20

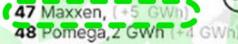
43 ElevenEs, (+48 GWh)

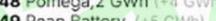
POLAND

44 LGES, 90 GWh, (+25 GWh)

CZECH REPUBLIC

45 MES, (+1.2 GWh)





49 Reap Battery, (+5 GWh)

50 Ottomotive, (+5 GWh) 51 Ampherr, (+2 GWh)

52 Vestel, (+2 GWh)

53 Inovat, (+1 GWh)

54 Aspilsan, 0.2 GWh (+0.8 GWh)





(33)

(17)

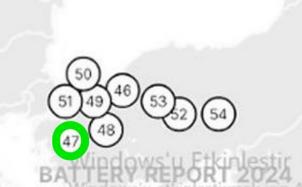
(22)

(30)

(29)

>1'000 GWh...

...but only 25 GWh operating



maxxen



Source: Volta Foundation



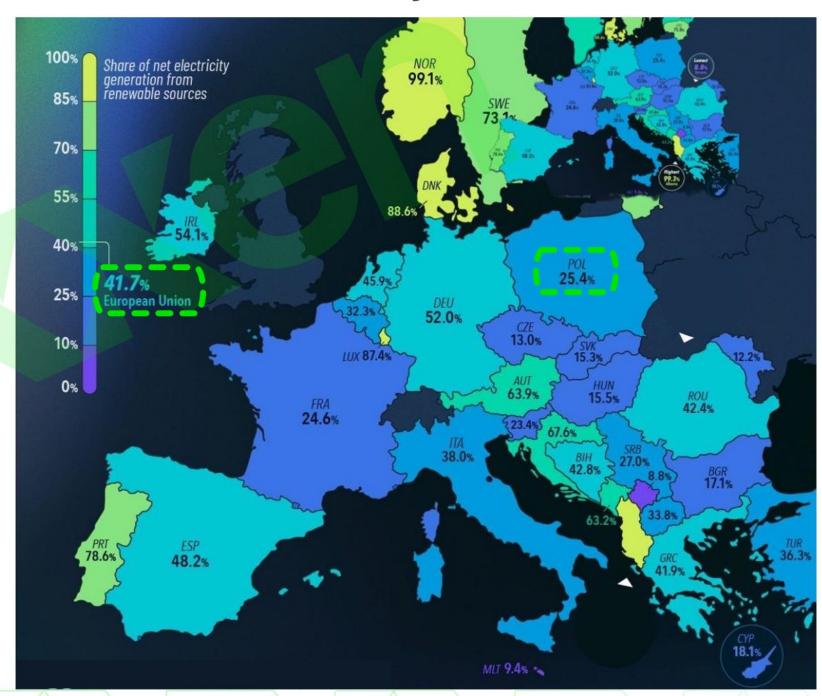


- We are less than 10% done, overall
- We are less than 50% done, in power

Green power generation

95% by 2050 **2x** 42%

Share of electricity from renewables



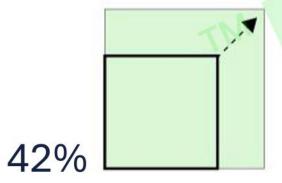


- We are less than 10% done, overall
- We are less than 50% done, in power

Green power generation

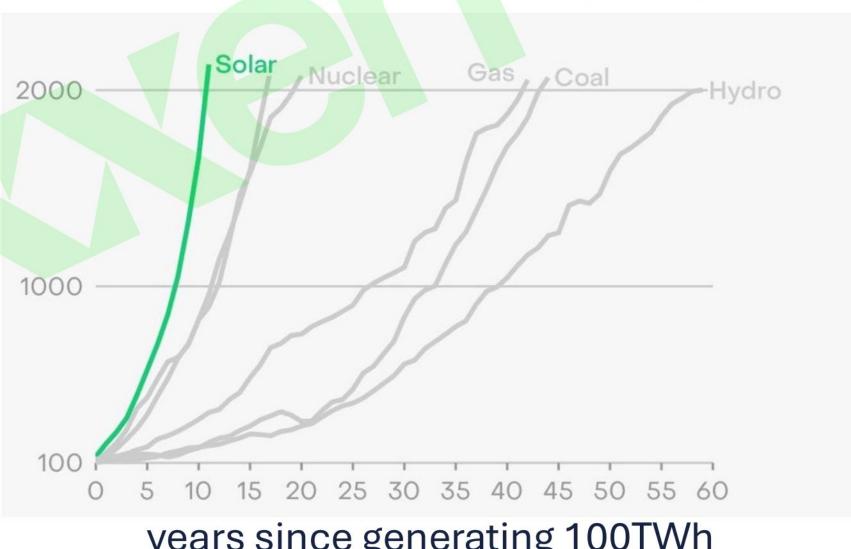
95% by 2050

TWh



2x

Electricity generation, globally



years since generating 100TWh

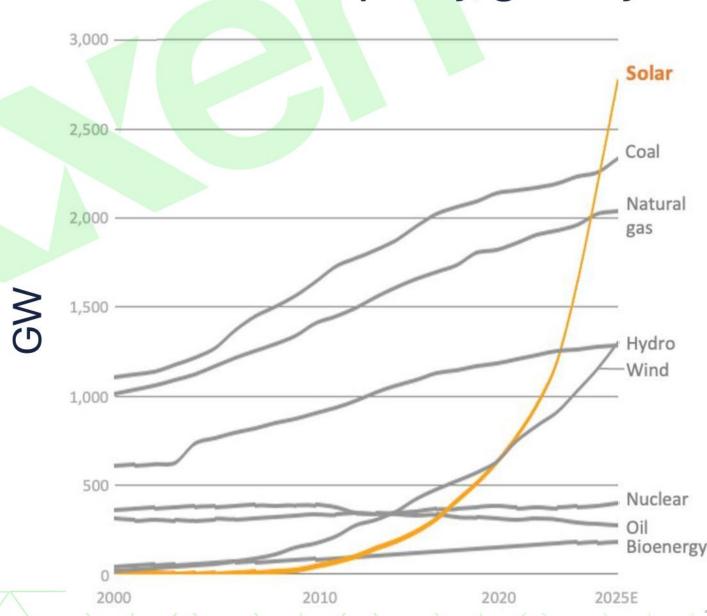


- We are less than 10% done, overall
- We are less than 50% done, in power

Green power generation

95% by 2050 **2x** 42%

Installed capacity, globally

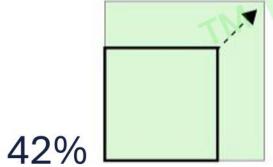




- We are less than 10% done, overall
- We are less than 50% done, in power

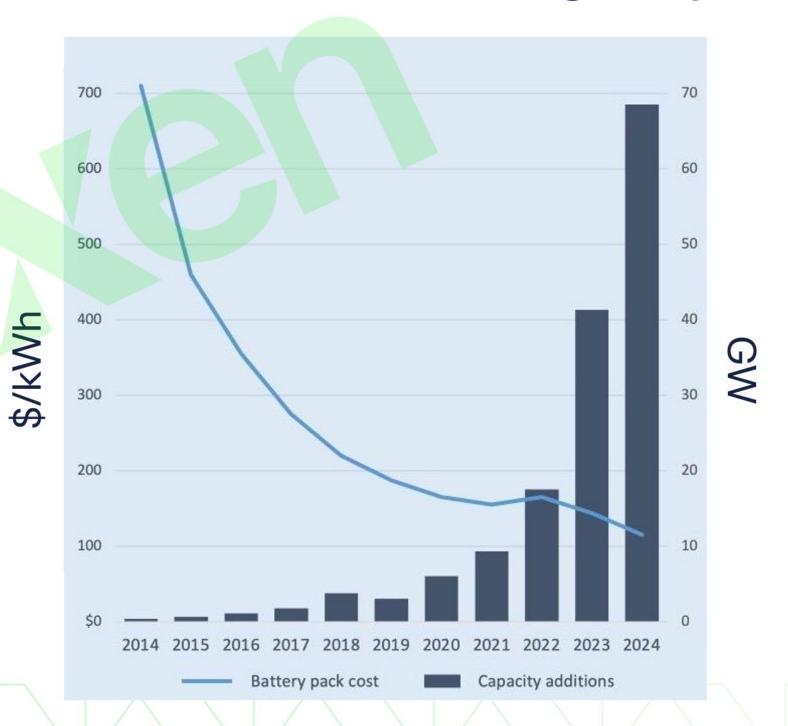
Green power generation

95% by 2050



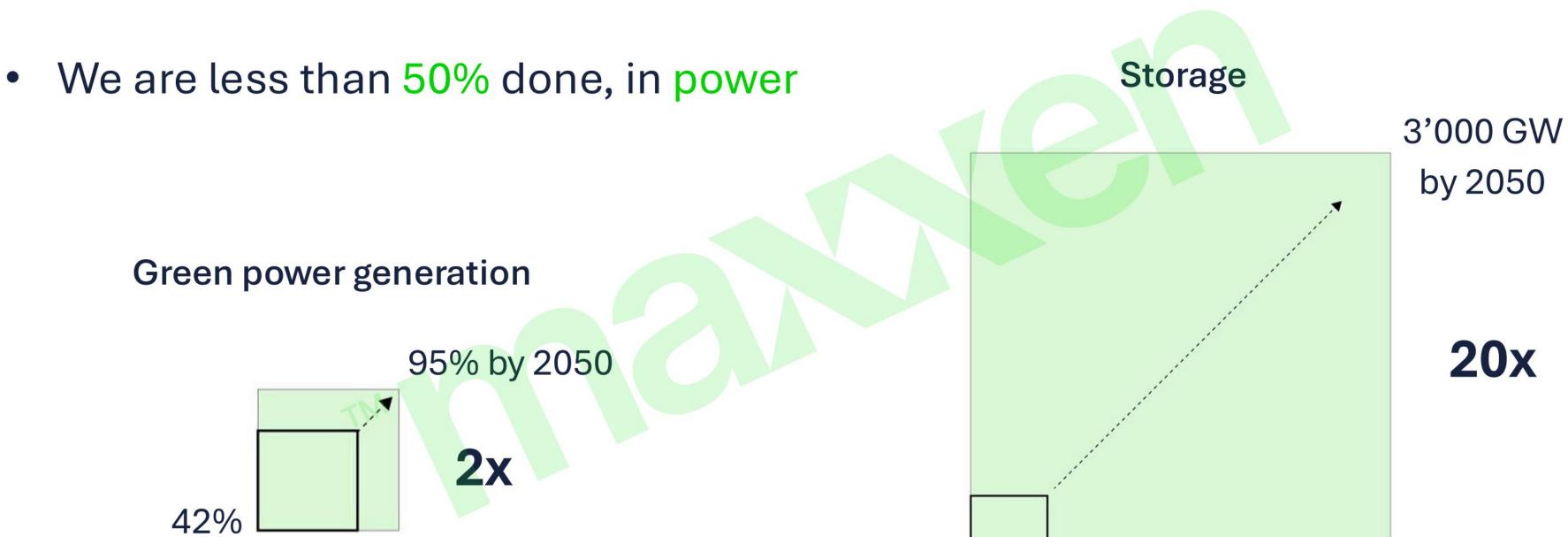
2x

BESS costs and additions, globally





We are less than 10% done, overall



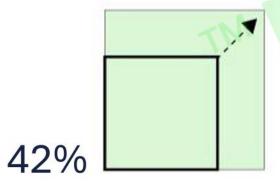
150 GW



- We are less than 10% done, overall
- We are less than 50% done, in power

Green power generation

95% by 2050



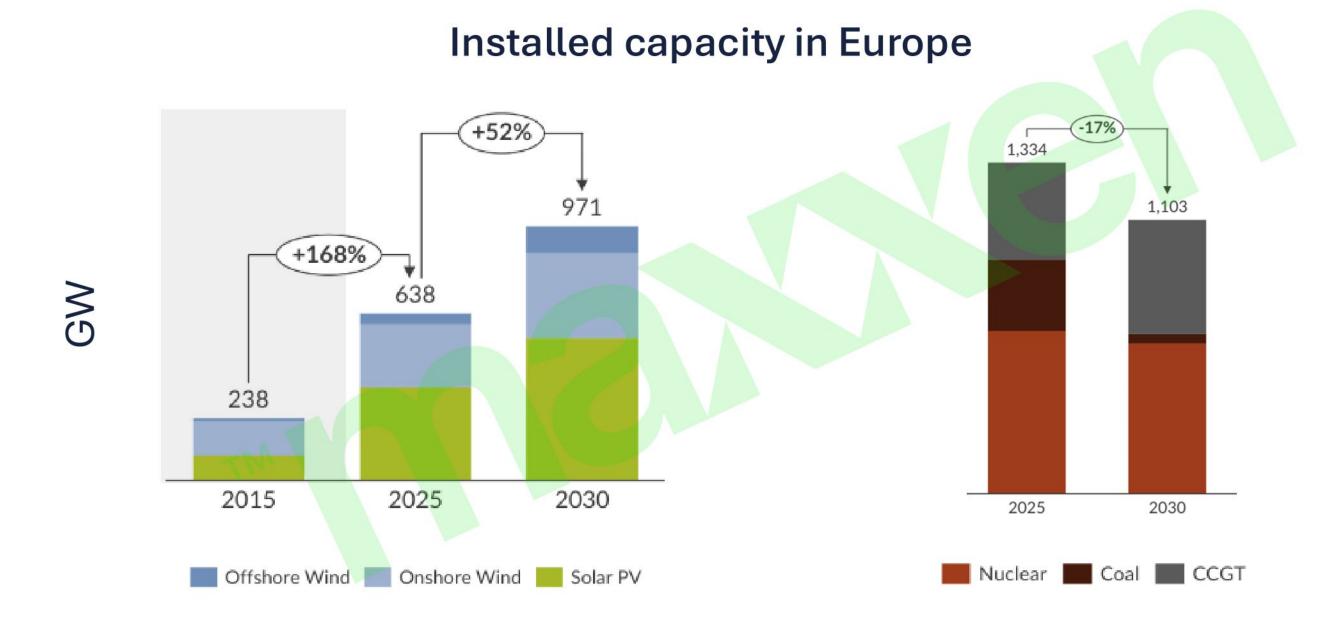
2x

Solar: 6.6% CAGR

Wind: 3.6% CAGR

BESS: 14.7% CAGR





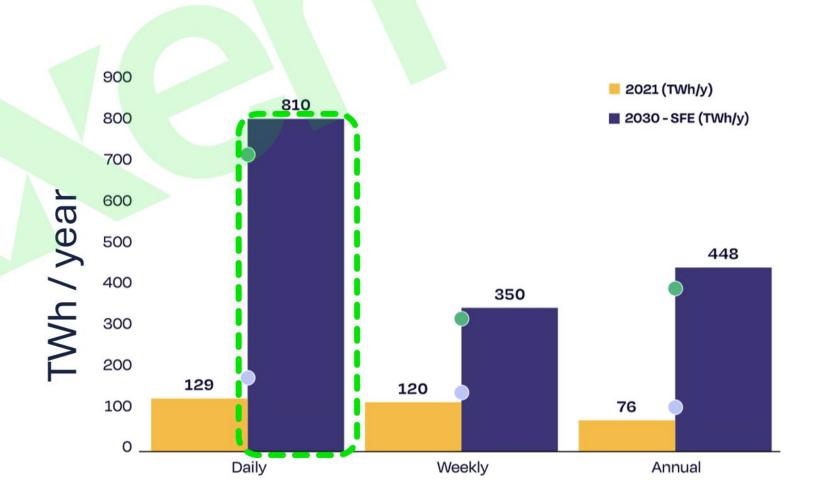
Source: Aurora



Storage systems are flexible by definition and can provide a wide range of essential services to the grid:

- energy shifting for hybrid assets
- power capacity
- energy arbitrage
- frequency regulation
- voltage support
- grid balancing
- grid-forming (black start, spinning)
- mitigation of grid upgrades (TSO, DSO)
- peak shaving on demand side

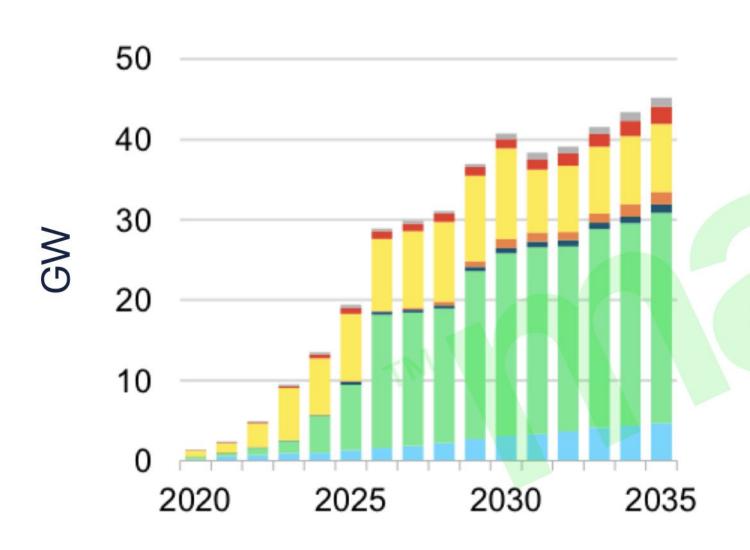
Flexibility needs in Europe



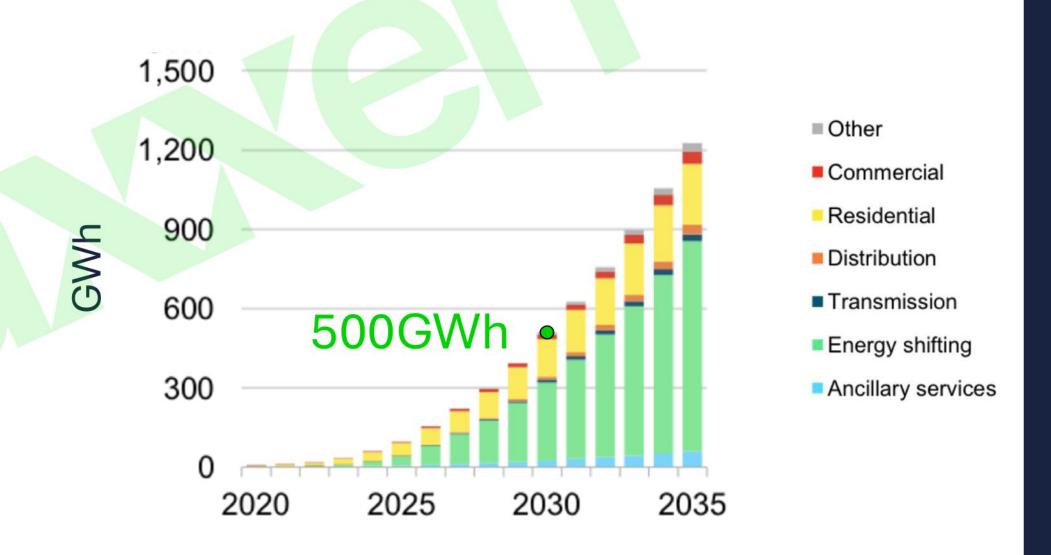
33b€ investment 2h/4h



Annual BESS additions, Europe



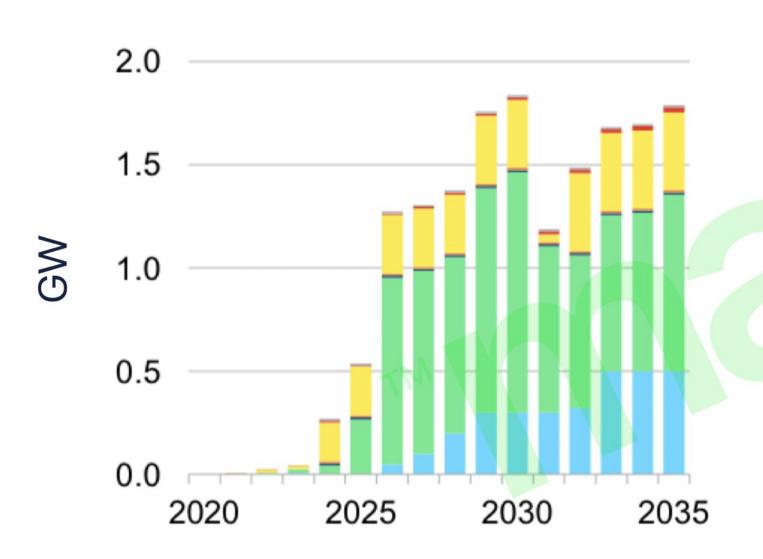
Cumulative BESS capacity, Europe



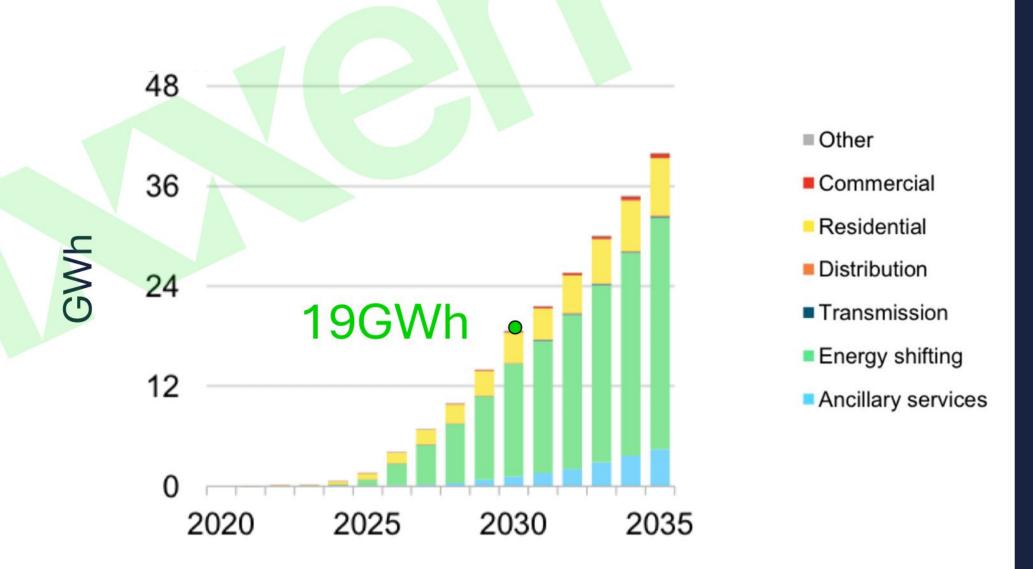
Source: Bloomberg



Annual BESS additions, Poland



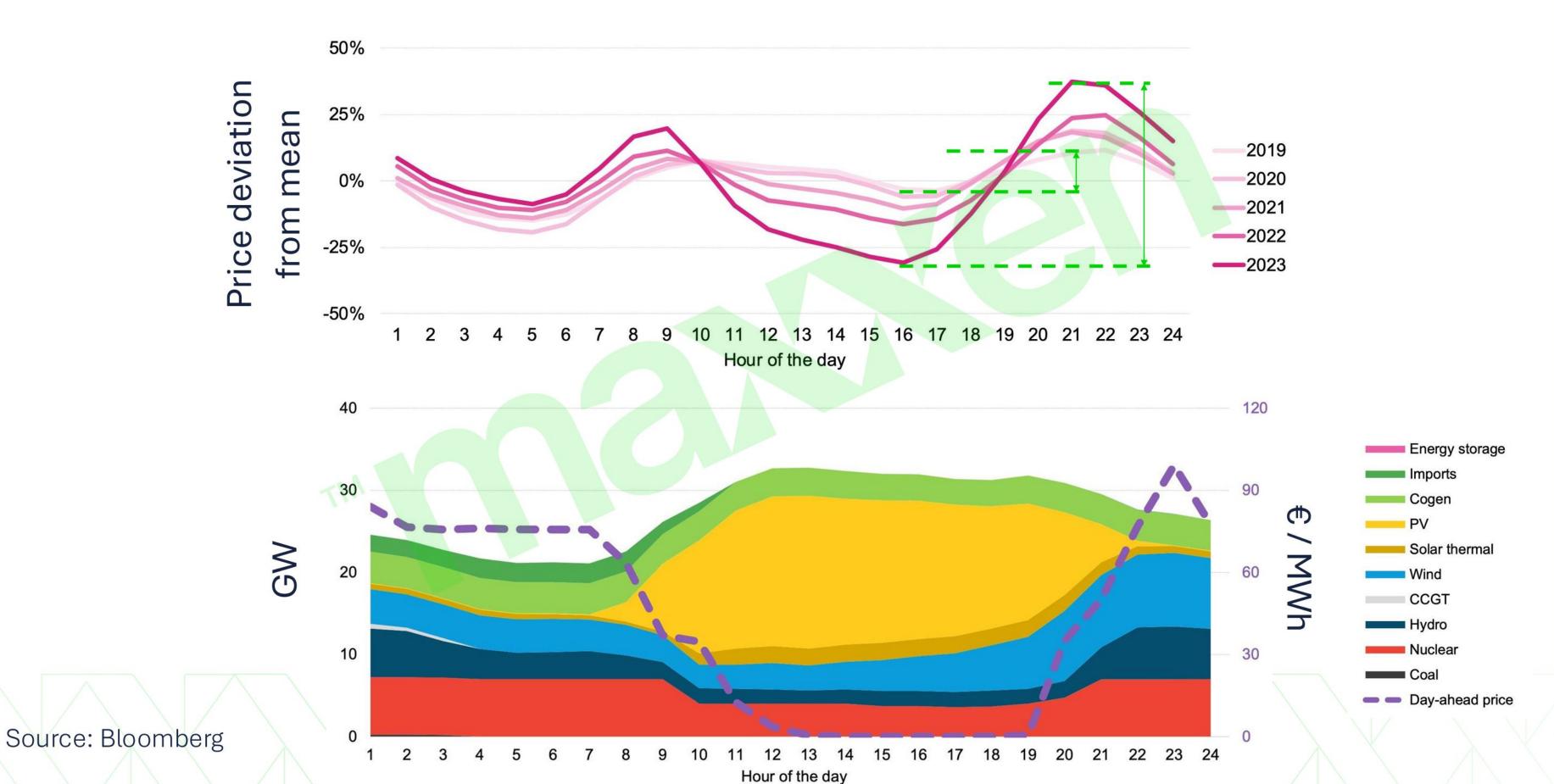
Cumulative BESS capacity, Poland



Source: Bloomberg

STORAGE MAIN DRIVERS: CANNIBALIZATION

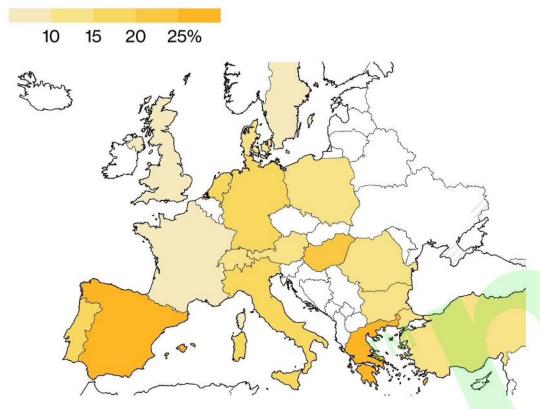




STORAGE MAIN DRIVERS: CANNIBALIZATION

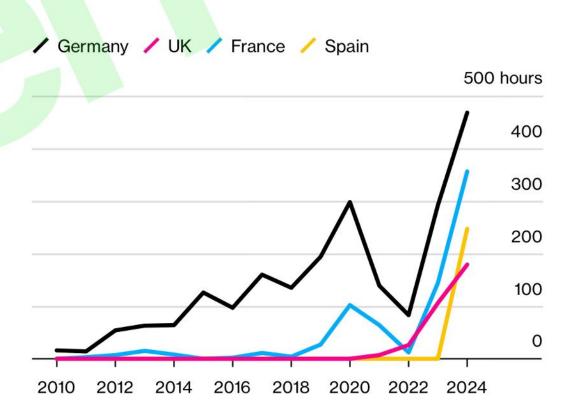


Solar penetration



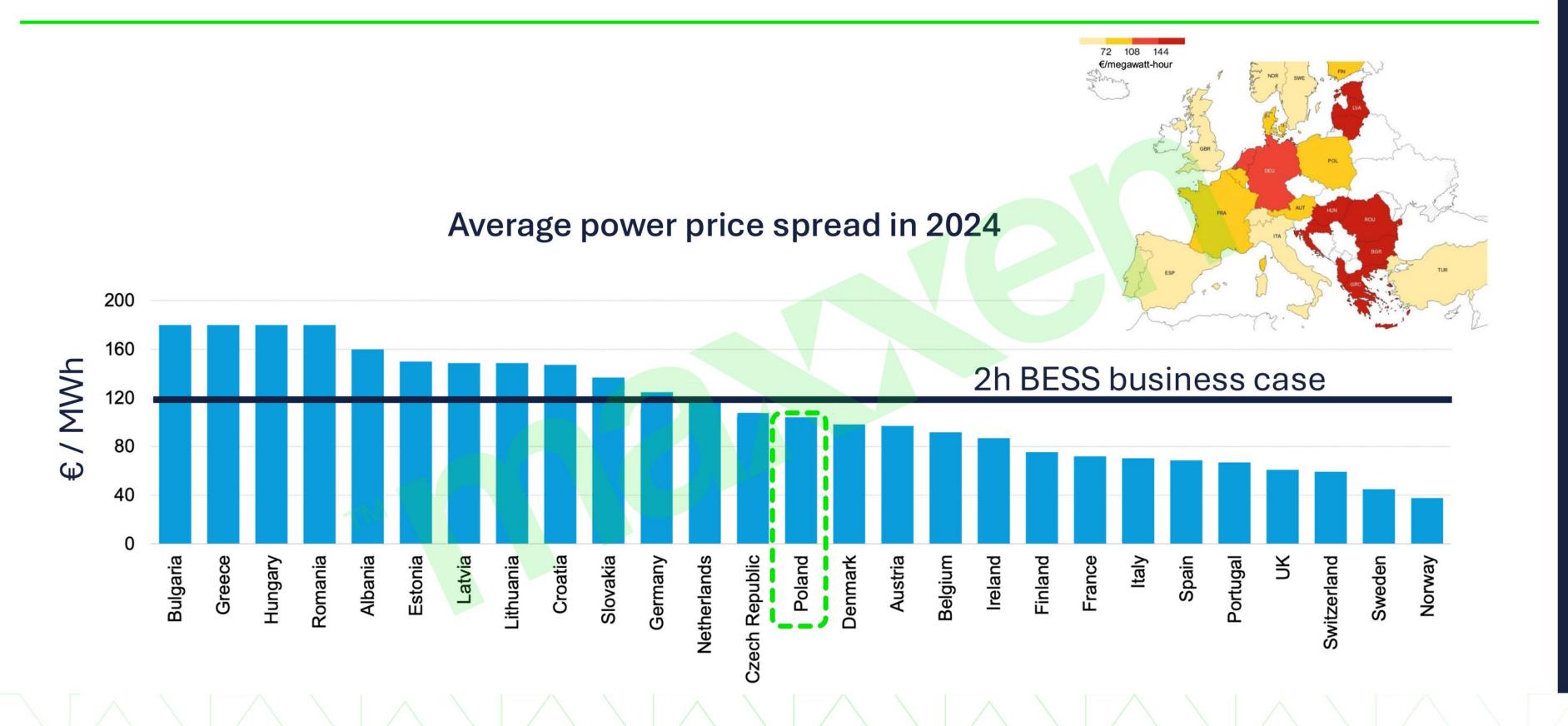
-	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2020	0.9	1.5	2.4	3.5	3.8	3.7	3.9	3.5	3.0	1.8	1.2	0.7
2021	0.8	1.6	2.7	3.4	3.8	4.3	4.1	3.6	3.1	2.3	1.2	0.8
2022	1.2	2.0	3.0	3.8	4.7	5.0	5.0	4.6	3.4	2.5	1.5	0.9
2023	1.2	2.3	3.1	4.3	5.0	5.7	5.4	4.9	4.4	2.7	1.6	1.2
2024	1.5	2.2	3.5	4.9	5.8	6.0	6.5	6.2	4.5	2.8	1.9	1.6

Negative prices



STORAGE MAIN DRIVERS: ARBITRAGE





BANKABILITY (1/3): OFFTAKE



- Tolling (availability fee) maximizes leverage
- Full merchant higher IRR, lower leverage; needs strong optimizer
- Revenue floors + profit-share hybrids protect downside, share upside
- What bankable "looks like": 40–60% contracted + 60–40% merchant

Key revenue streams for BESS



BANKABILITY (2/3): QUALITY



- Choose top cell supplier
- OEM owns the integration factory
- Integration factory is certified (not only the end product)
- Safety: UL 9540A, NFPA 855
- EU battery passport compliance
- Software platform is open and hosted in the EU
- Insurability

BANKABILITY (3/3): GUARANTEES



- Capacity guarantee
- RTE guarantee
- Availability guarantee
- Supplier having skin-in-the-game via LTSA and/or be part of captable

BANKABILITY: OTHER CONSIDERATIONS



- End-of-life recycling and/or second life
- Consider a battery leasing model with all services, guarantees and end-oflife management included





Good batteries are a financial asset and a

fantastic investable opportunity

maxxen



www.maxxen.com



maxxenenergy

ruben.valiente@maxxen.com

