

## Where Along the Optimization Pathway Could You Be Losing Money?



# The following tools help developers and owners maximize investments in storage

#### **PROJECT LOCATION**

Identify locations with line capacity that have existing or forecasted volatility.

1

#### **PROJECT MODELING**

Technoeconomic tool that maximizes project value that balances CAPEX, OPEX and revenue

2

#### **CONTROLS**

Vertical controls platform that includes software, controllers, and integration

3

#### **MONITORING / O&M**

Real-time human monitoring and asset management, including remote troubleshooting and system restoration

4

#### **BID OPTIMIZER**

Optimize between revenue and costs, then submit offers automatically to the QSE.

5

#### **ANALYTICS**

Tools that identify anomalous batteries, predict equipment failures and create automated reports

6

#### DEVELOPMENT

#### **OPERATIONS**

#### **PROJECT LOCATION**

Identify locations with line capacity that have existing or forecasted volatility.

1

BatterySIMM BatteryOS PowerDev

#### **PROJECT MODELING**

Technoeconomic tool that maximizes project value that balances CAPEX, OPEX and revenue

2

Fractal Model
Ascend Analytics

#### CONTROLS

Vertical controls platform that includes software, controllers, and integration

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Fractal EMS
Wartsila GEMS
Fluence
Nextera

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Real-time human monitoring and asset management, including remote troubleshooting and system restoration

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Fractal O&M Novasource

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Fractal Optimizer Autobidder Tenaska CES

#### **ANALYTICS**

Tools that identify anomalous batteries, predict equipment failures and create automated reports

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Fractal Reports
Twaice
Voltaig

#### **DEVELOPMENT**

#### **OPERATIONS**











#### **Location/Procurement:**

- Nodal vs hub volatility
- Self-integration vs traditional integrator

## **Availability:**

- Causes of downtime
- 95% vs 98%

#### **Warranty Optimization:**

- Sizing (MW / MWh) and augmentations
- Business model / revenue stack (365 cycles/yr vs reality)

## **Long-term Health:**

- Prolong the lifetime
- Avoid fires

- Market revenue: Baseline vs reality
- Breakeven











#### **Location/Procurement: +2%**

- Nodal vs hub volatility
- Self-integration vs traditional integrator

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- Causes of downtime
- 95% vs 98%

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- Nodal vs hub volatility
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## Availability: +0.4%

- Causes of downtime
- 95% vs 98%

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## Availability: +0.4%

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#### **Warranty Optimization: +1.3%**

- Sizing (MW / MWh) and augmentations
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## **Long-term Health: +0.6%**

- Prolong the lifetime
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## Availability: +0.4%

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## Pre-COD

#### **Warranty Optimization: +1.3%**

- Sizing (MW / MWh) and augmentations
- Business model / revenue stack (365 cycles/yr vs reality)

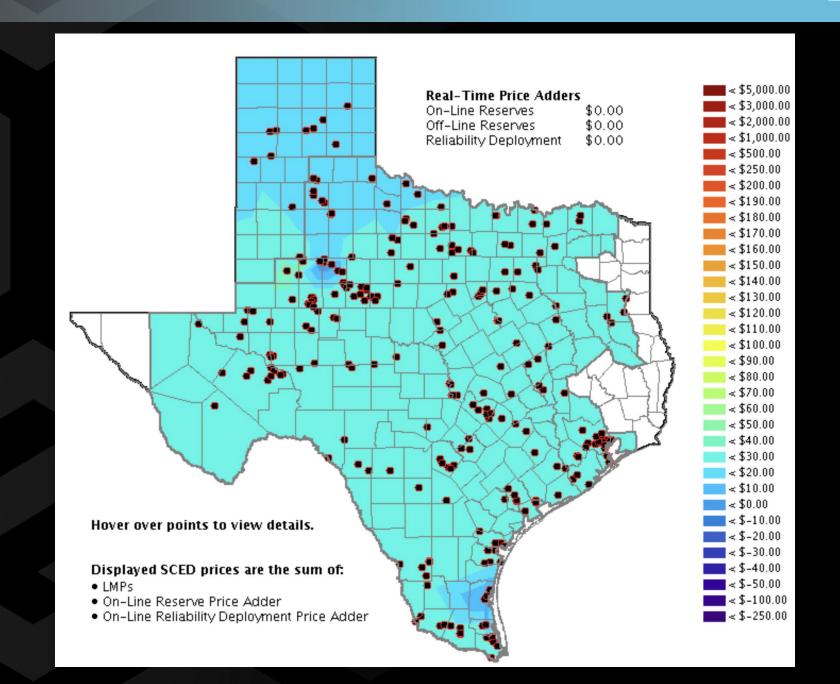
## Long-term Health: +0.6%

- Prolong the lifetime
- Avoid fires

## **Post-COD**

#### **Bid Optimization: +2%**

- Market revenue: Baseline vs reality
- Breakeven



Fractal EMS Inc.

## Availability (+0.4%): Causes of Downtime

#### Internet

Most internet is only 98% available, some offer 99% SLA's, but it's often difficult to find reliable internet in remote locations → mitigate by using several sources (e.g., two land lines and two cell modems)

#### **Inverters**

Inverters are one of the lowest cost components, but they cause an outsized amount of site downtime. Paying for higher quality inverters or having a large spare parts inventory will pay dividends.

#### **Thermal Management**

Thermal management works well...until it doesn't. Adjusting an air cooled system can delay COD, while replacing proprietary liquid cooled equipment will be a risk.

#### **Fire System**

Many fire systems have accidentally discharged. This has resulted in lost equipment and has caused sites to lose revenue.

#### **EMS / Batteries**

These are lower risks, but can be painful to repair.

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#### Cheap inverters and cheap thermal management → 95% Availability → 15.7% IRR

Battery hard cost	\$125,755,154	314.39 \$/kWh
Dev Fee	\$0	<b>0.00</b> \$/kW
Total capitalized ITC eligible costs	\$125,755,154	314.39 \$/kWh
Network Upgrades, not ITC eligible	\$0	- \$/kW
Battery soft cost, not ITC eligible	\$1,000,000	<b>10.00</b> \$/kW
Total battery cost	\$126,755,154	316.89 \$/kWh

25% more expensive inverters and thermal management (1.5% CAPEX) → 99% Availability → 16.1% IRR

Battery hard cost	\$127,680,379	319.20 \$/kWh
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Payback: 2.5 years

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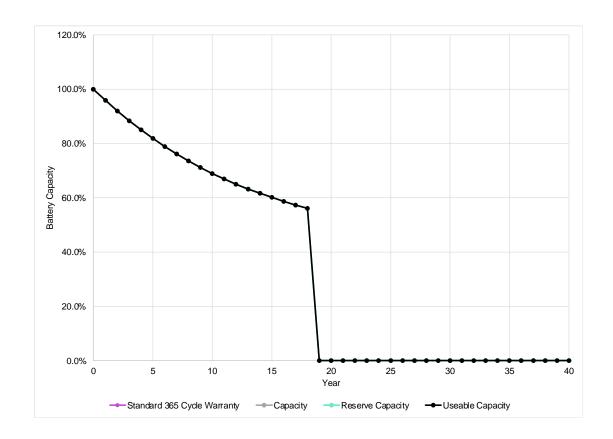
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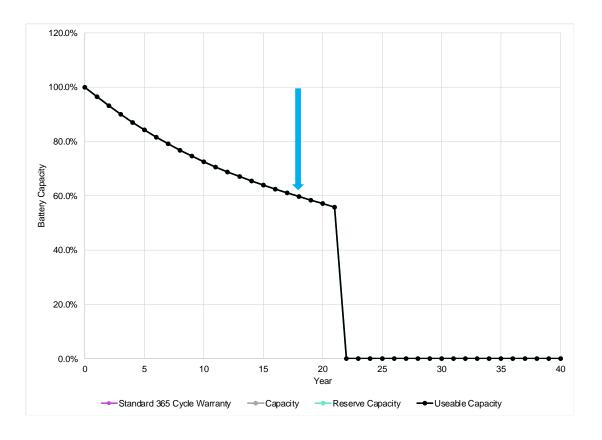
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Availability Performance Guarantee @ 1.3%/yr of equipment → 98% Availability → 14.3% IRR (-1.4%)

25% more expensive inverters and thermal management → 99% Availability → 365 cycles per year → 15.2% IRR

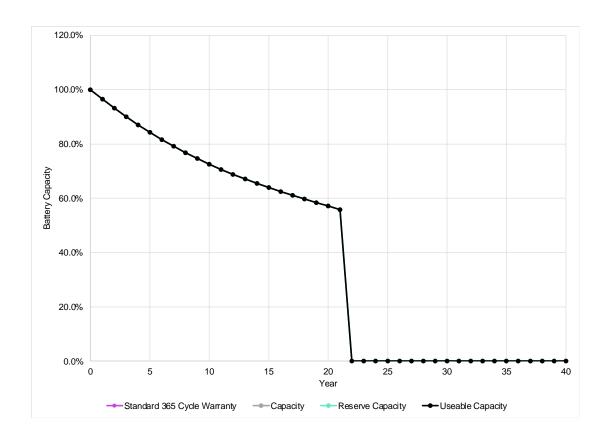


25% more expensive inverters and thermal management → 99% Availability → 300 cycles per year → 16.1% IRR

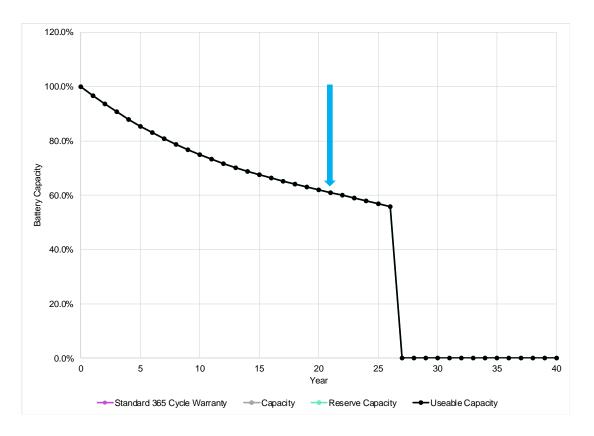


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25% more expensive inverters and thermal management → 99% Availability → 300 cycles per year → 50% rSOC → 21 yr → 16.1% IRR

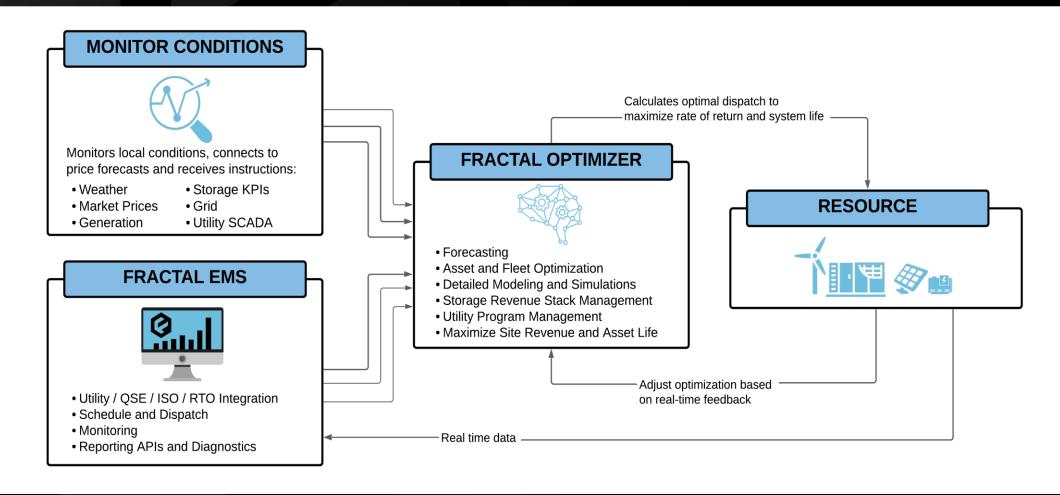


25% more expensive inverters and thermal management → 99% Availability → 300 cycles per year → 25% rSOC → 26 yr → 16.7% IRR



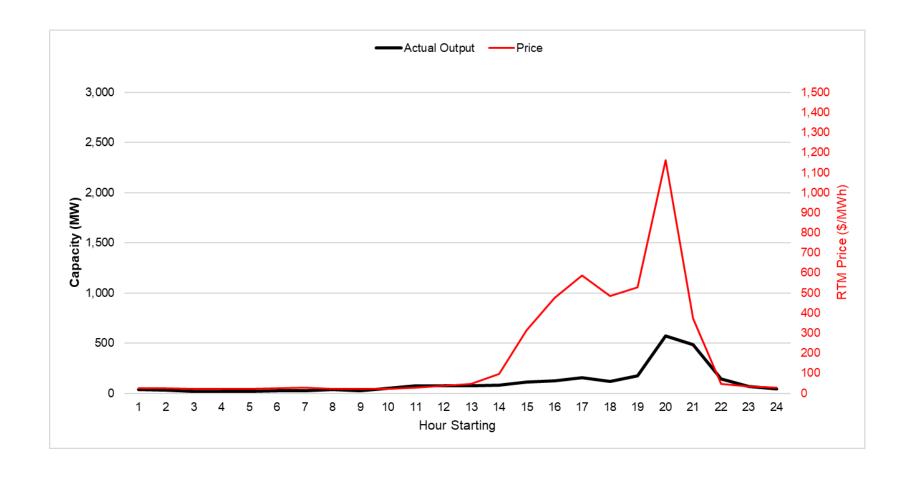
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**Bid Optimizers** use a combination of price forecasts and proprietary machine learning methods to generate market schedules that maximize profitability, while accounting for costs (losses, degradation and auxiliary loads).

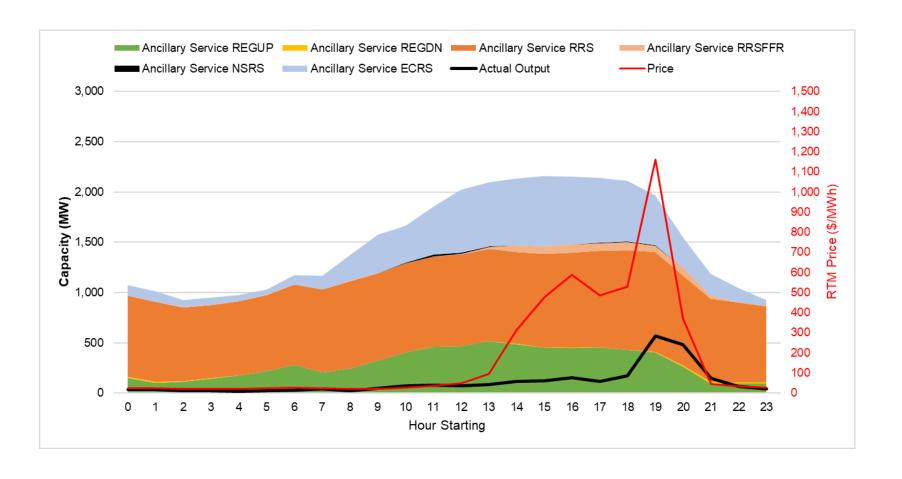


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August 2023: ERCOT Battery output closely followed the average energy price.

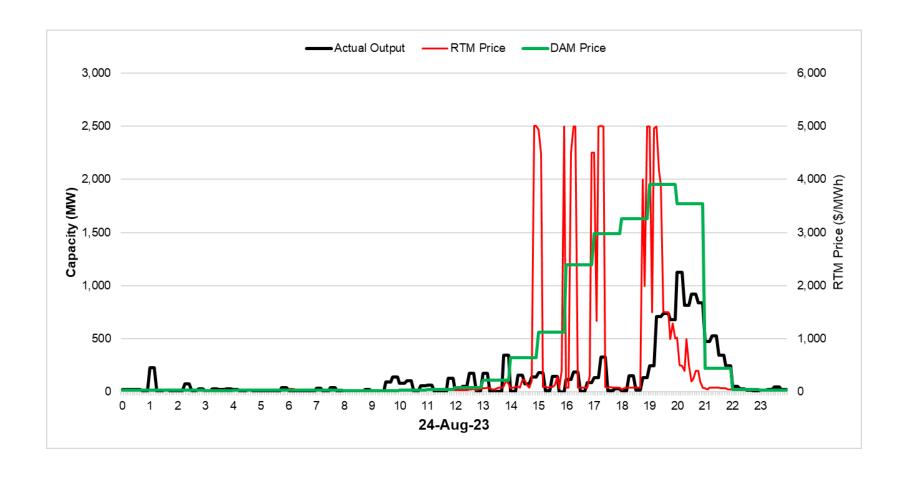


August 2023: But Day Ahead Ancillary Services far exceeded energy market participation.

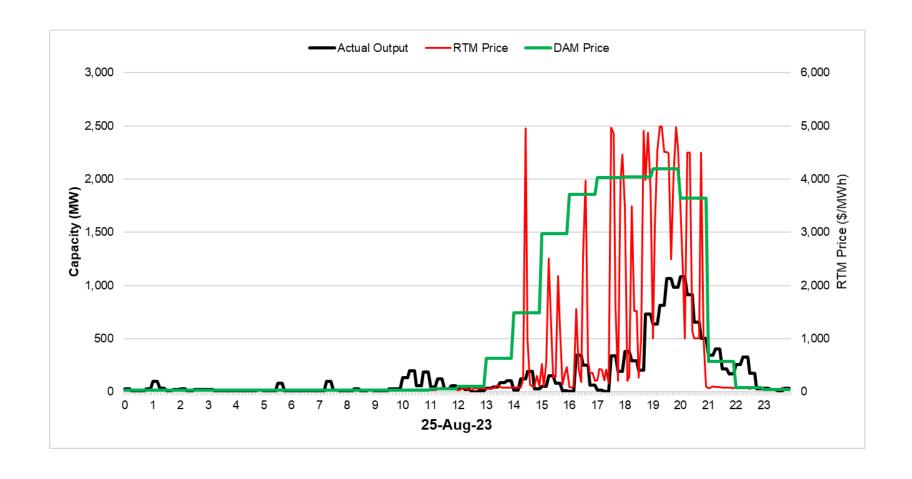


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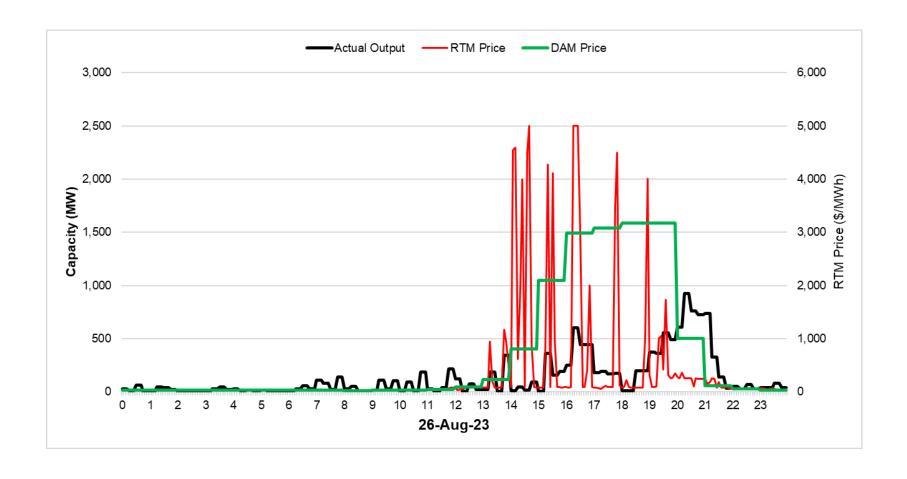
August 2023: Batteries missed the energy price peaks when peaks were outside typical hours.



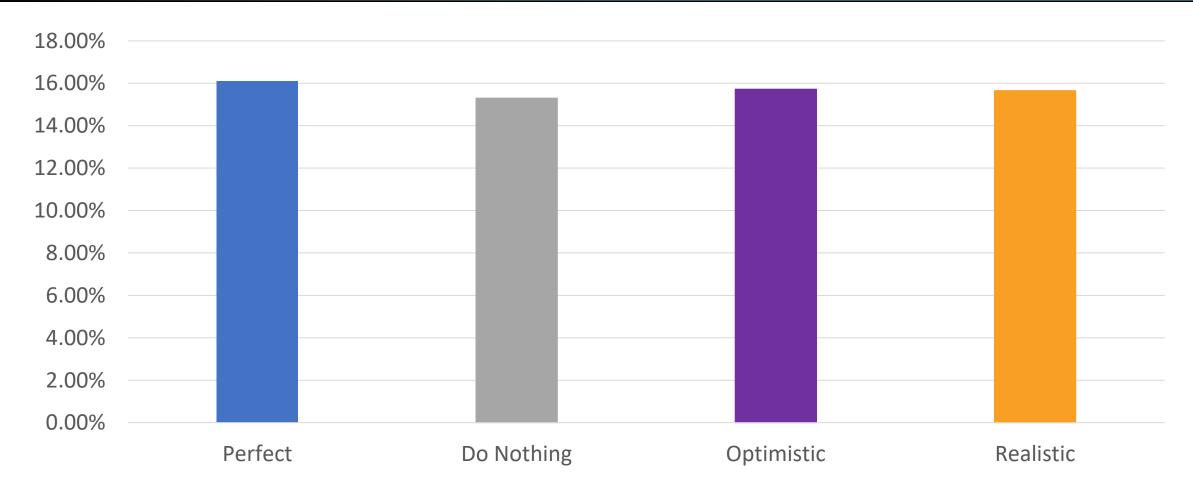
**August 2023:** Batteries missed the energy price peaks when peaks were outside typical hours. Batteries **available during typical hours** still captured the peaks as they happened again in the day.



August 2023: Surely batteries will do better on the 3<sup>rd</sup> consecutive day. No



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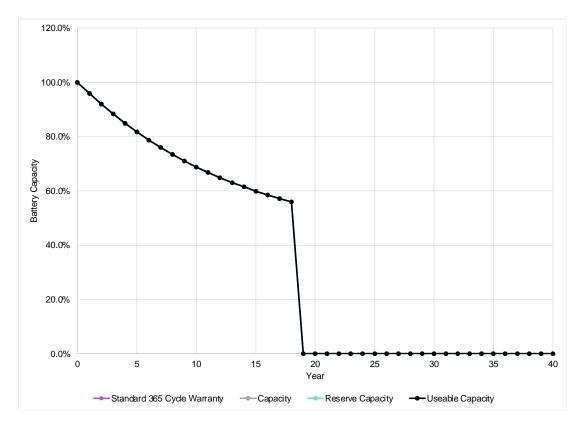


Perfect (unattainable): 25% more expensive inverters & thermal management  $\rightarrow$  99% Availability  $\rightarrow$  100% perfect, 0% fees  $\rightarrow$  16.1% IRR Do nothing (no bid opt): 25% more expensive inverters & thermal management  $\rightarrow$  99% Availability  $\rightarrow$  95% perfect, 0% fees  $\rightarrow$  15.3% IRR Optimistic (not realistic): 25% more expensive inverters & thermal management  $\rightarrow$  99% Availability  $\rightarrow$  99% perfect, 1% fees  $\rightarrow$  15.72% IRR Fractal (realistic): 25% more expensive inverters & thermal management  $\rightarrow$  99% Availability  $\rightarrow$  98% perfect, 0.5% fees  $\rightarrow$  15.65% IRR

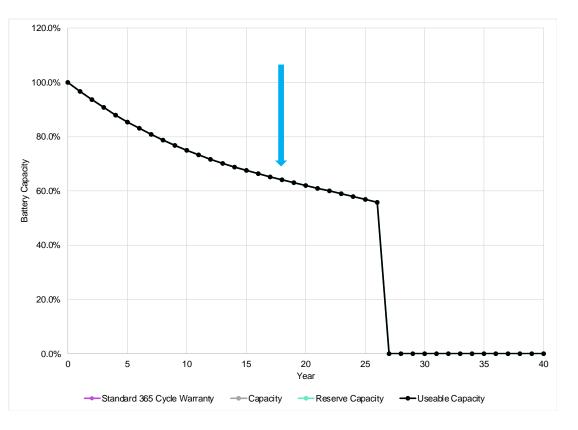
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Cheap inverters and thermal management → 95% Availability → 365 cycles per year → 99% perfect, 1% fee → 50% rSOC → 18 yr → 14.4% IRR

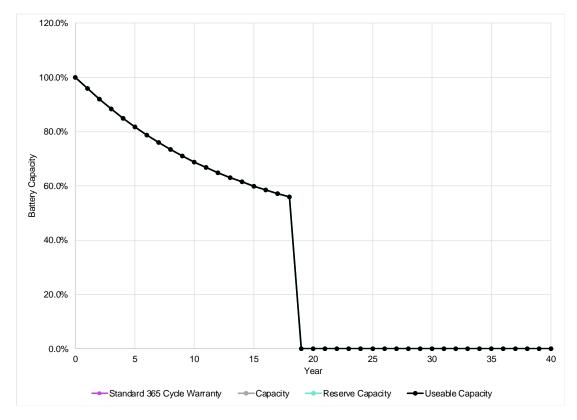


25% more expensive inverters and thermal management → 99% Availability → 300 cycles per year → 98% perfect, 0.5% fee → 25% rSOC → 26 yr → volatile node → 18.3% IRR



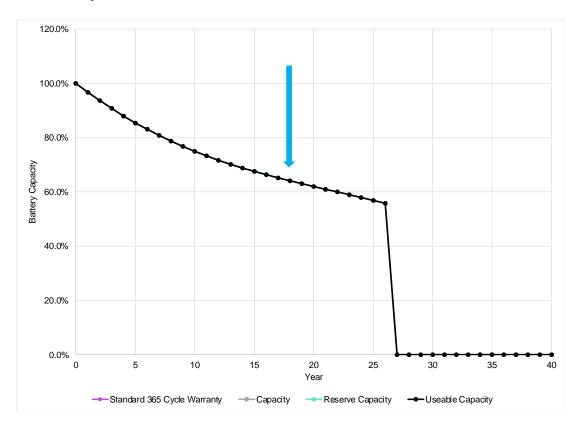
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Cheap inverters and thermal management → 95% Availability → 365 cycles per year → 99% perfect, 1% fee → 50% rSOC → 18 yr → 14.4% IRR



Traditional Integrator: 8.9%

25% more expensive inverters and thermal management → 99% Availability → 300 cycles per year → 98% perfect, 0.5% fee → 25% rSOC → 26 yr → volatile node → 18.3% IRR



Traditional Integrator: 12.8%

## **Questions**

