

STRATEGIES FOR REDUCING LCOX: HONEYWELL'S INNOVATIVE ROLE IN THE FUTURE OF CLEAN ENERGY

MICHAEL KHILLA

**AMERICAS GROWTH LEADER – SUSTAINABLE FUELS &
CHEMICALS**

Sep 30, 2025

SAFE HARBOR STATEMENT

Statements in **this presentation** relating to **Honeywell's future plans**, expectations, beliefs, intentions, and prospects may contain “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on management's current expectations and assumptions and **are susceptible to a number of risks and uncertainties**, many of which involve factors beyond our control. Actual outcomes and results may differ materially from these expectations and assumptions.

These factors include—but are not limited to—risks associated with developing and delivering new features, the adoption and successful deployment of our products or services, slower than expected market expansion, cybersecurity incidents, interruptions or performance problems (including service outages), inability to retain key personnel, failure to integrate any new business, and worse than expected global economic conditions. Further information on potential factors that could affect our business is included our most recent Form 10-K and Form 10-Q filings. These filings are available on the SEC's website or at Honeywell's Investor Relations website at <https://honeywell.gcs-web.com/>.

Any products, features, or functionality referenced in this material that are not currently generally available may not be delivered on time or at all. The sale, development, release, or timing of any such products, updates, features, or functions is at our sole discretion. Product roadmaps are for informational purposes only and are not binding commitments on us. You should only make purchase decisions based on currently available features. Honeywell assumes no obligation to update any forward-looking information.

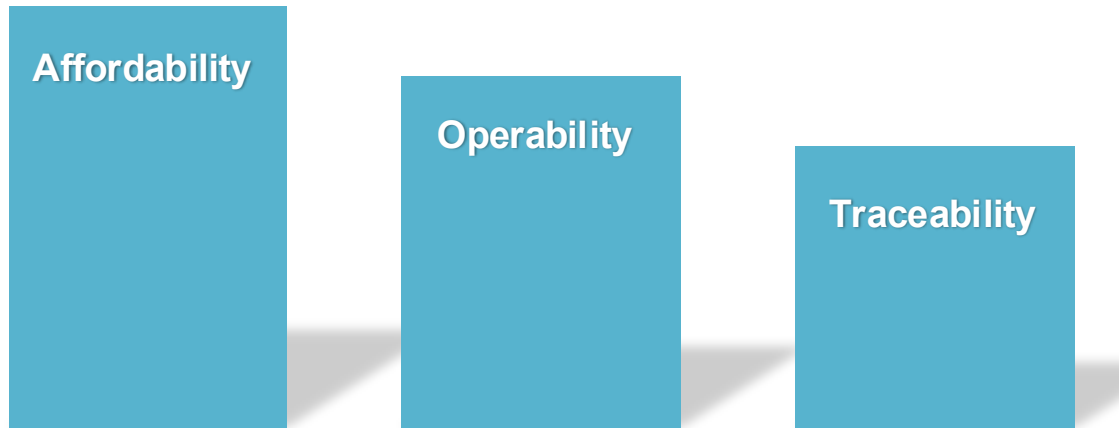
AGENDA

- 01** GH2 PRODUCERS & OFFTAKERS DILEMMA
- 02** LEVELIZED COST OF HYDROGEN - LCOH
- 03** KEY DESIGN AND OPERATIONAL CHALLENGES
- 04** STRATEGIES FOR OPTIMIZING & REDUCING LCOH
- 05** THE DIGITAL UNLOCK - POWER TO X VALUE CHAIN



BANKABILITY FACTORS PRODUCERS & OFFTAKERS DILEMMA

Top 3 Reasons for the Dilemma



THE DIGITAL UNLOCK

AGENDA

- 01** GH2 PRODUCERS & OFFTAKERS DILEMMA
- 02** LEVELIZED COST OF HYDROGEN - LCOH
- 03** KEY DESIGN AND OPERATIONAL CHALLENGES
- 04** STRATEGIES FOR OPTIMIZING & REDUCING LCOH
- 05** THE DIGITAL UNLOCK - POWER TO X VALUE CHAIN



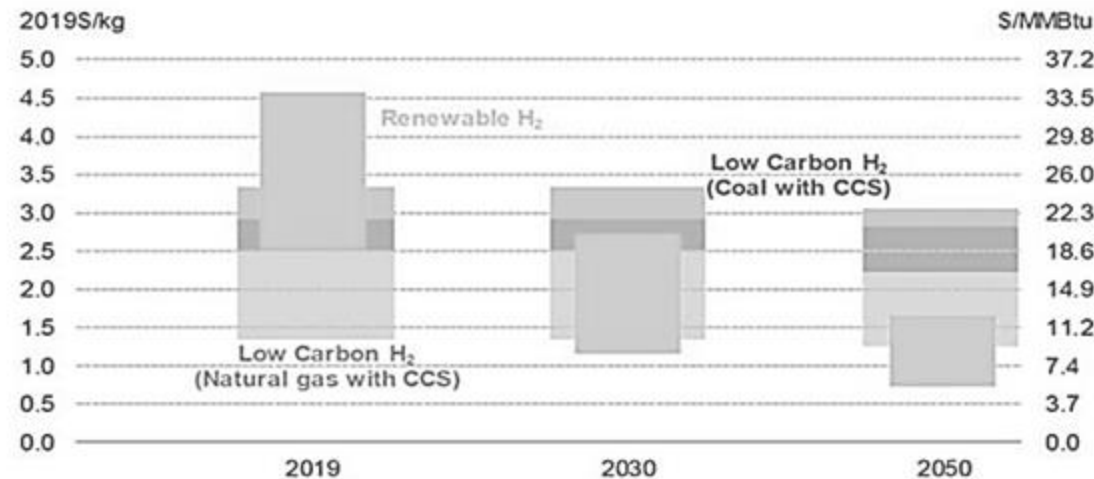
WHAT IS LEVELIZED COST OF HYDROGEN (LCOH)?

LCOH is a key concern for Green Hydrogen producers, and their key focus is to reduce LCOH to less than \$2 per kg Hydrogen

LCOH =

$$\frac{\text{CAPEX} + \text{OPEX} - \text{INCENTIVES}}{\text{HYDROGEN PRODUCED}}$$

Totalized for plant life,.



Source: BloombergNEF. Note renewable hydrogen costs based on large projects with optimistic projections for capex. Natural gas prices range from \$1.1-10.3/MMBtu, coal from \$30-116/t.

Detailed LCOH calculations:

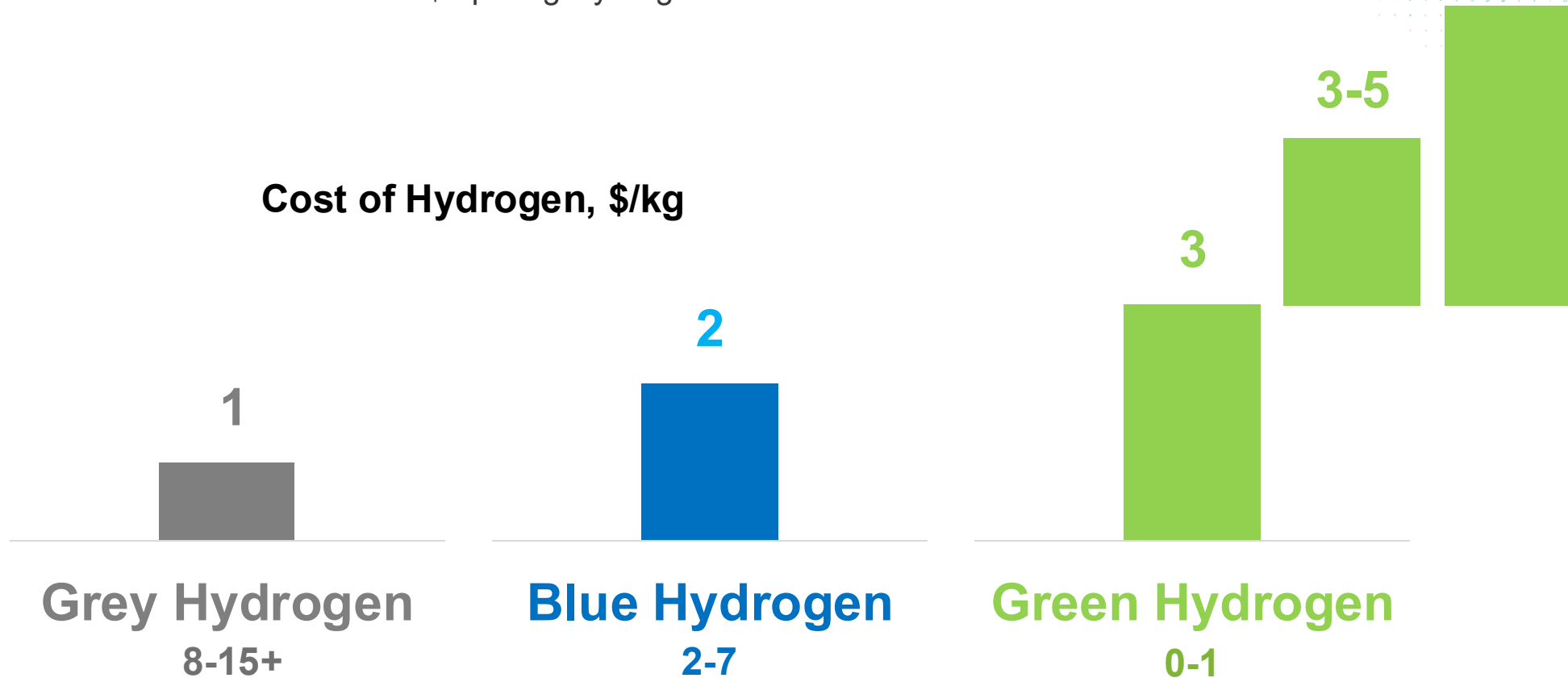
https://www.ises.org/sites/default/files/webinars/180314-IEA-SHC_Webinar_LCOH_Calculation-Print_Version.pdf

https://static.agora-energielwende.de/fileadmin/Projekte/2022/2022-12-10_Trans4Real/A-EW_301_LCOH_WEB.pdf

THE COST OF HYDROGEN

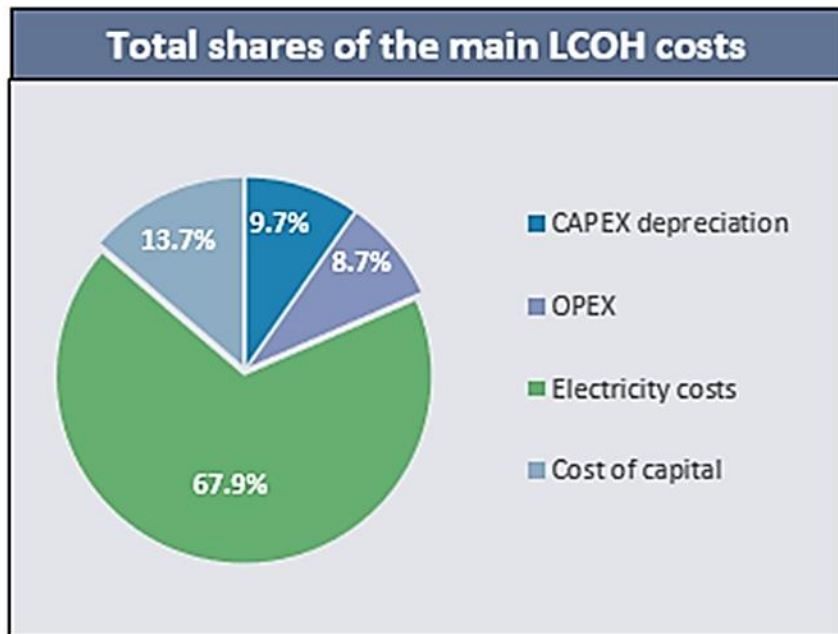
1-2-3 RULE OF THUMB

LCOH is a key concern for Green Hydrogen producers, and their key focus is to reduce LCOH to less than \$2 per kg Hydrogen



Kg of CO₂e/Kg of H₂

GH2 LCOH MAKE-UP



Electricity constitutes 60-70% of the LCOH for Green Hydrogen.

Electrolyzers constitute ~50% of CAPEX.

How to minimize LCOH?

- **Electricity**
Reduce Cost & Optimize usage.
- **Electrolyzer**
Improving Efficiency and Scale.
Extending Lifetime.
- **Government Incentives**
Leveraging Government Support and Policy.

REDUCE & OPTIMIZE ELECTRICITY USAGE & COSTS

AGENDA

- 01** GH2 PRODUCERS & OFFTAKERS DILEMMA
- 02** LEVELIZED COST OF HYDROGEN - LCOH
- 03** KEY DESIGN AND OPERATIONAL CHALLENGES
- 04** STRATEGIES FOR OPTIMIZING & REDUCING LCOH
- 05** THE DIGITAL UNLOCK - POWER TO X VALUE CHAIN



GREEN HYDROGEN PLANT TOP CHALLENGES

LCOH is a key concern for Green Hydrogen producers, and their key focus is to reduce LCOH to less than \$2 per kg Hydrogen

Cost of electricity

Forecasting electricity cost

Electrolyzer degradation

Electrolyzer performance prediction

Cost of hydrogen production

Power profile variations

Renewable energy mix

Multiple electrolyzer stacks

Manage startup/ shutdown sequence

Carbon intensity monitoring and management

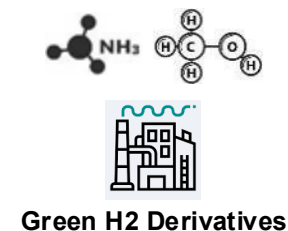
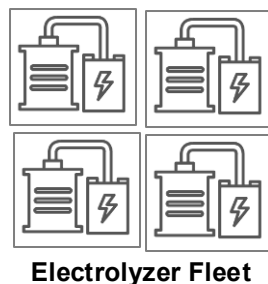
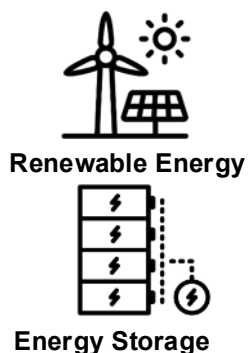
Energy storage management

Compressors control & operations

Manage turnup & turndown

Green hydrogen storage and safety

Demand variations



Optimization Challenges

Controls Challenges

AGENDA

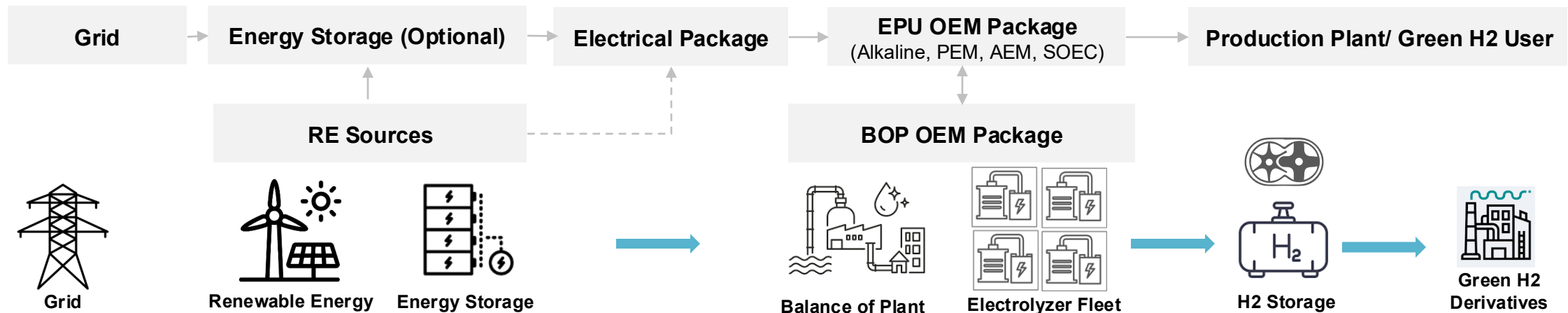
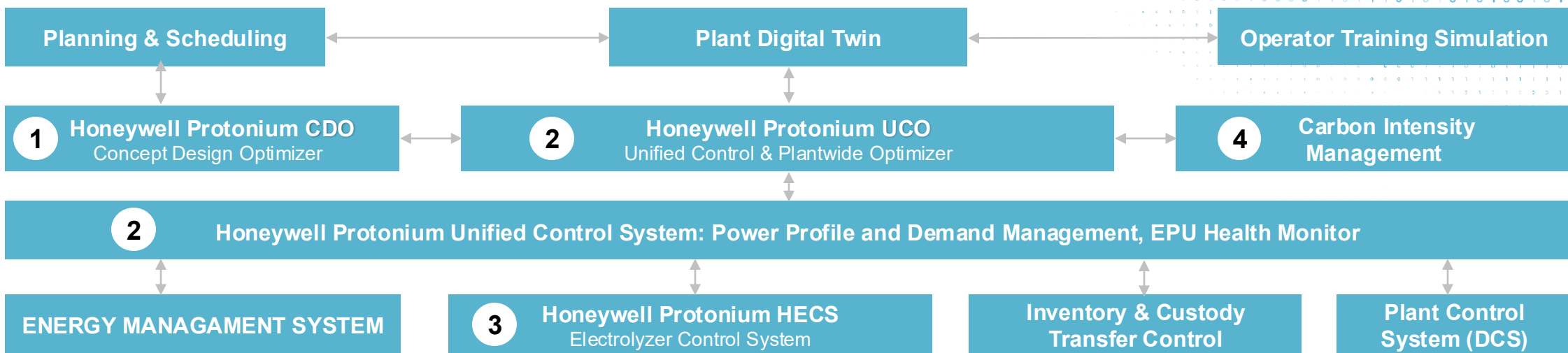
- 01 GH2 PRODUCERS & OFFTAKERS DILEMMA
- 02 LEVELIZED COST OF HYDROGEN - LCOH
- 03 KEY DESIGN AND OPERATIONAL CHALLENGES
- 04** STRATEGIES FOR OPTIMIZING & REDUCING LCOX
- 05 THE DIGITAL UNLOCK - POWER TO X VALUE CHAIN



HONEYWELL PROTONIUM™ **GREEN HYDROGEN OFFERING**



HONEYWELL PROTONIUM™ GREEN HYDROGEN OFFERING



HONEYWELL PROTONIUM™ CDOCONCEPT DESIGN OPTIMIZATION

Reduce CAPEX and LCOH upfront at concept stage



Fast Techno-Commercial Proposals and Decisions

- Ready to digest information & insights on dashboards/ reports



Developed for Green H2 specific Design Challenges

- Power Intermittency, Carbon Intensity, Low LCOH



Flexible for Wide Design Scenarios

- Cover Value-chain (Grid to Gate), User Selectable Objective



High Performance Optimization

- Optimizes design for given objective in minutes



Long Time Horizon

- Accounts for CAPEX and OPEX payout on longer period



Optimize for Carbon Intensity Targets

- Configure CO2 Equivalent Targets, Incentives and Constraints



Dashboard and Reports

Analysis, Design, BOM, Financials

Sizing, BOM, CAPEX, OPEX, LCOH, NPV, IRR



Design & Optimization Engine

Green H2 Plant Optimization

Green H2 Plant Design

Case-Comparison, What-if Analysis, Multi-Objective Opt.



External and User Inputs

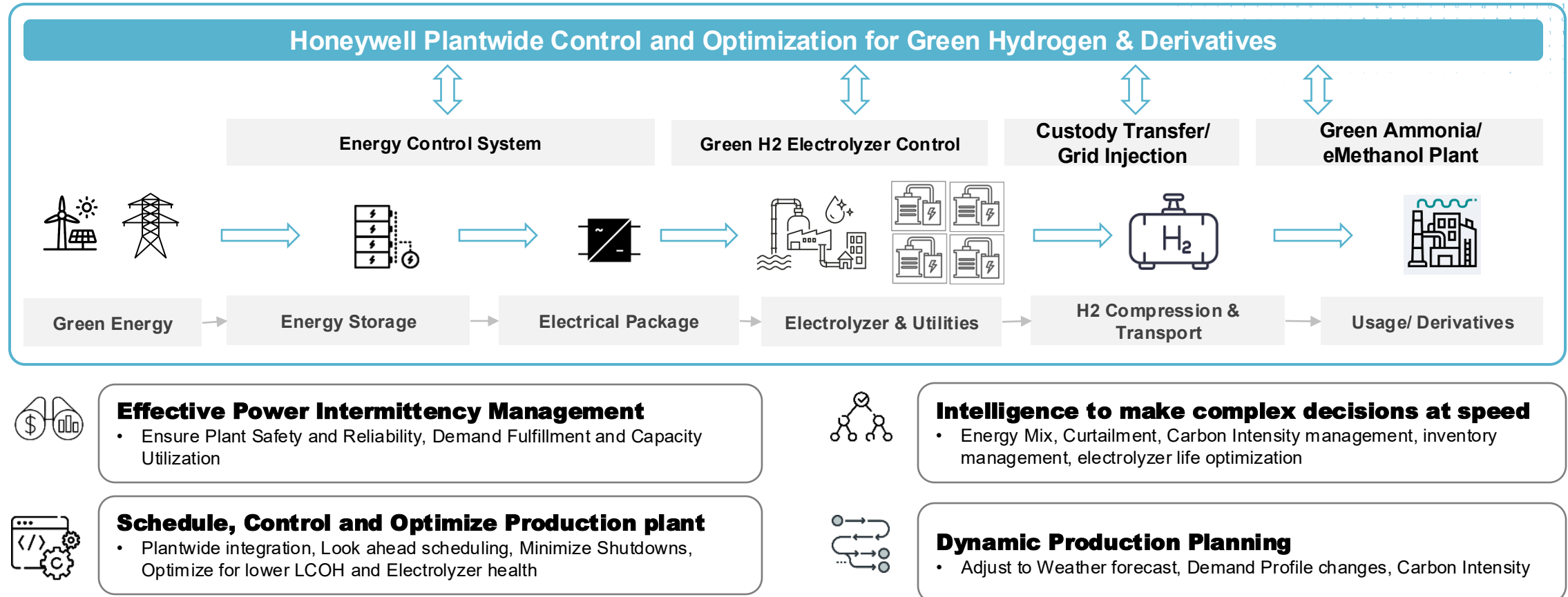
Weather Services

Carbon Intensity Calculation

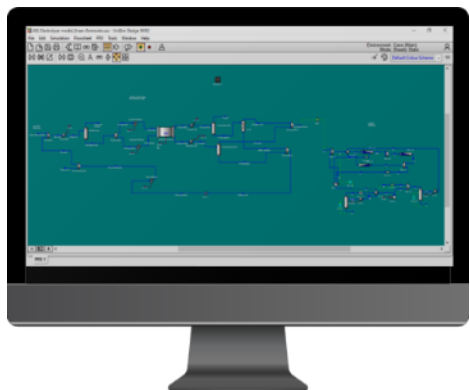
Constraints, Cases, Objectives

HONEYWELL PROTONIUM™ UCO UNIFIED CONTROL & OPTIMIZATION

Reduce OPEX and Maintenance cost, Comply with Regulation and Enable Incentives



CARBON INTENSITY MANAGEMENT



CARBON TWIN

- Digital Twin for Emissions
- **Carbon Intensity Calculation**
- Carbon Intensity “WHAT-IF” Analysis



DIGITAL HYDROGEN PASSPORT & OPTIMIZED CARBON INTENSITY



- Trending, Alarm and Diagnostics of CI



CARBON OPTIMIZATION

- Carbon Intensity Target Control
- Realtime Energy Optimization
- Power Mix Optimization
- Predictive Asset Effectiveness
- Constraint based CI Optimization

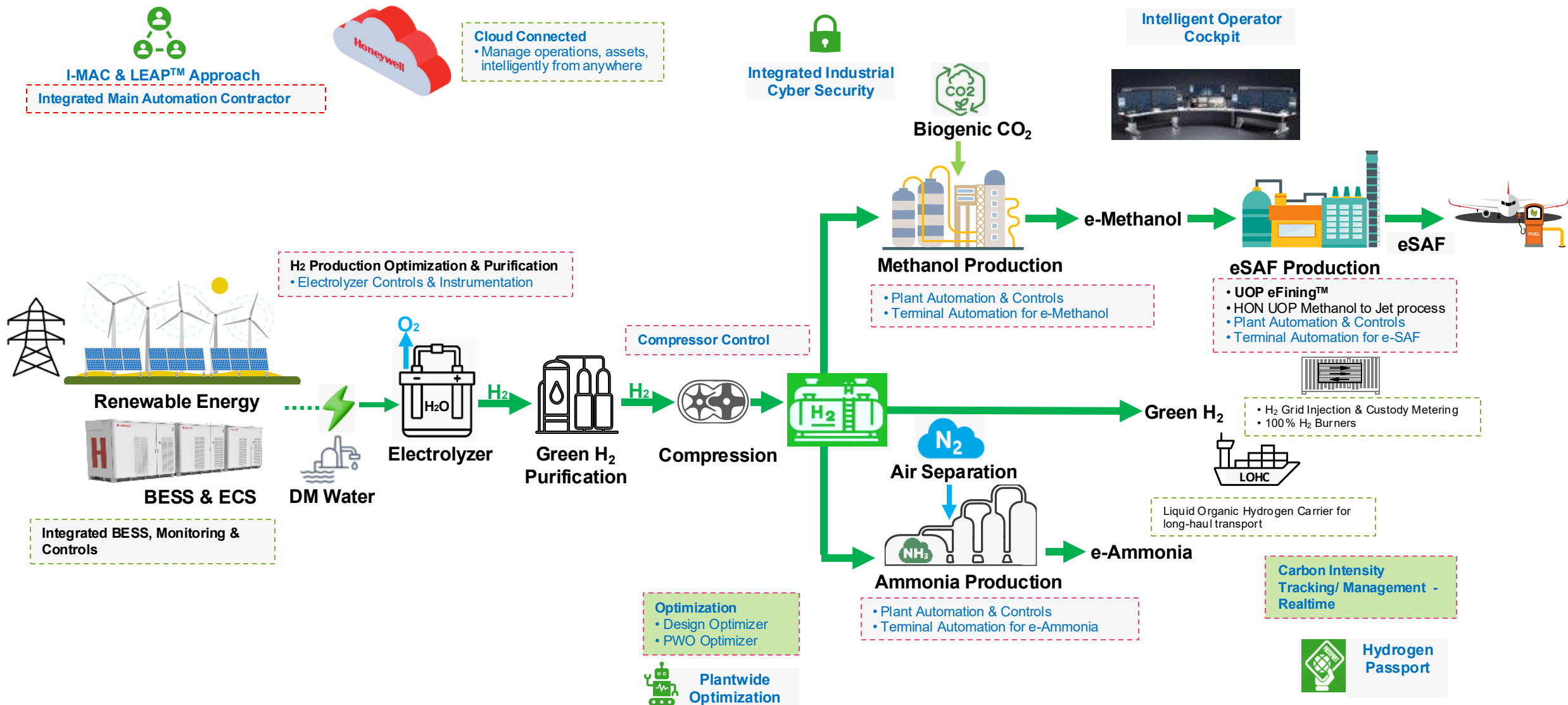
ENERGY & EMISSIONS MANAGEMENT LEADS TO A CLEAN PRODUCT PASSPORT

AGENDA

- 01** GH2 PRODUCERS & OFFTAKERS DILEMMA
- 02** LEVELIZED COST OF HYDROGEN - LCOH
- 03** KEY DESIGN AND OPERATIONAL CHALLENGES
- 04** STRATEGIES FOR OPTIMIZING & REDUCING LCOH
- 05** THE DIGITAL UNLOCK - POWER TO X VALUE CHAIN



POWER-TO-X INTEGRATED SOLUTIONS ACROSS VALUE CHAIN

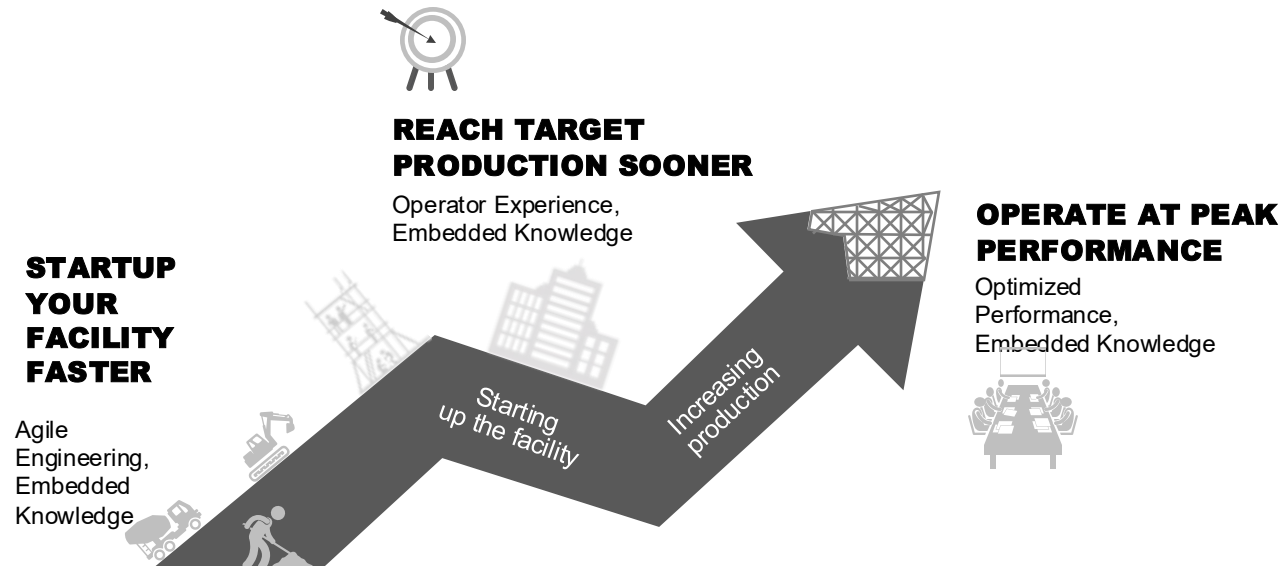


OUTCOME DRIVEN DIGITAL READY GH2/Derivatives

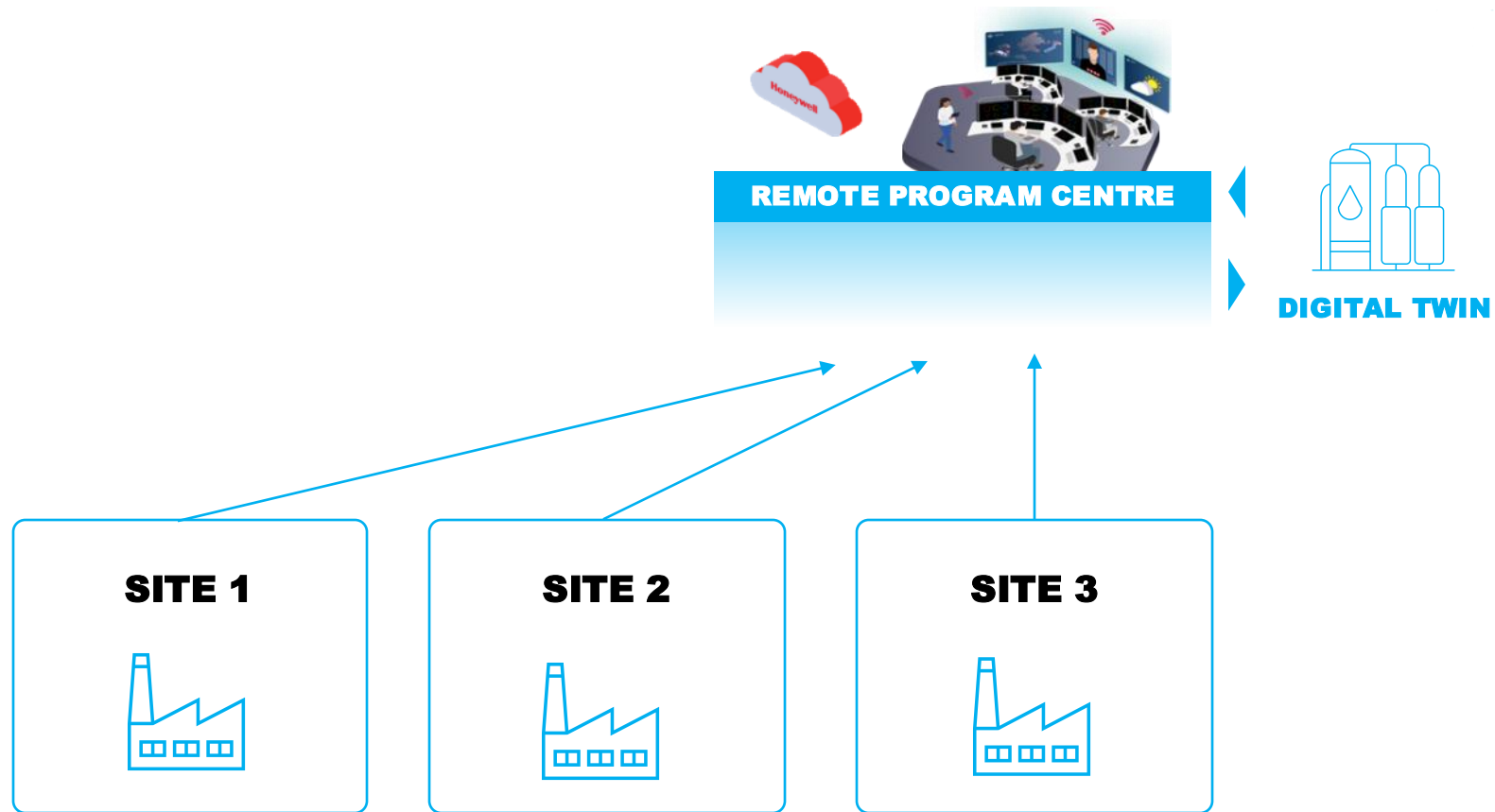


HYPER-SCALING OUTCOMES

- Savings on OT Integration for Day 1 Digital Readiness
- Reduced Schedule for Early Peak capacity
- Savings on Capex
- Increased Productivity, Overall Equipment Effectiveness (OEE) and Capacity Factor
- Reduced Lifecycle Cost of ownership
- Delivering and Tracking Green Premium
- Designed for Cyber Resilience



OUTCOME DRIVEN DIGITAL READY eFuels



HYPER-SCALING OUTCOMES

- Savings on OT Integration for Day 1 Digital Readiness
- Reduced Schedule for Early Peak capacity
- Savings on Capex
- Increased Productivity, Overall Equipment Effectiveness (OEE) and Capacity Factor
- Reduced Lifecycle Cost of ownership
- Delivering and Tracking Green Premium
- Designed for Cyber Resilience

THE DIGITAL UNLOCK HONEYWELL PROTONIUM™

HONEYWELL PROTONIUM™

Honeywell Protonium CDO Concept Design Optimization

Feasibility and Bankability

- **Optimize plant design** (Electrolyzer, H2 Storage, BESS, Compressors, etc.).
- **What-If scenarios** for optimized LCOH, CAPEX and OPEX.
- **Fast Techno-Commercial** proposals & Decisions.
- **Optimize** for Carbon Intensity Targets.
- **Define plant operations** philosophy.

Honeywell Protonium HECS Hydrogen Electrolyzer Control System

Electrolyzer Performance and Longevity

- **Electrolyzer performance & degradation monitoring.**
- **Faster project delivery** and Minimized engineering & testing.
- **Standard function blocks**, HMI and Pre-built KPIs.
- **Remote monitoring** of electrolyzers performance parameters.
- **Cyber Security out of the box** (ISA Secure CSA L2).

Honeywell Protonium UCO Unified Control & Optimization

Optimized OPEX and Effective Energy Management

- **Streamlined operations** across the H2 value chain.
- **Effective power profile & intermittency management.**
- Intelligence to make **complex decisions** at speed.
- **Dynamic production planning.**
- **Schedule, Control and Optimize Production.**



**THANK
YOU!**